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Paul Tae-Woo Lee  
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# Multi-Criteria Decision Making in Maritime Studies and Logistics

Applications and Cases



 Springer

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Volume 260

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Paul Tae-Woo Lee • Zaili Yang  
Editors

# Multi-Criteria Decision Making in Maritime Studies and Logistics

Applications and Cases

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*Editors*

Paul Tae-Woo Lee  
Institute of Maritime Logistics  
Ocean College  
Zhejiang University  
Zhoushan, Zhejiang Province, China

Zaili Yang  
School of Maritime and Mechanical  
Engineering  
Liverpool John Moores University  
Liverpool, UK

ISSN 0884-8289                      ISSN 2214-7934 (electronic)  
International Series in Operations Research & Management Science  
ISBN 978-3-319-62336-8            ISBN 978-3-319-62338-2 (eBook)  
DOI 10.1007/978-3-319-62338-2

Library of Congress Control Number: 2017955023

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Printed on acid-free paper

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The registered company is Springer International Publishing AG  
The registered company address is: Gewerbestrasse 11, 6330 Cham, Switzerland

*This book is dedicated to the family members  
of the Editors, who have supported their  
academic life.*

Paul Tae-Woo Lee and Zaili Yang

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## About the Editors

**Paul Tae-Woo Lee** is a Professor of Maritime Transport and Logistics and Director of Institute of Maritime Logistics, Ocean College, Zhejiang University in Zhoushan, China. He received his PhD from Cardiff University in the UK. He was a Visiting Scholar at, among others, the Faculty of Economics and Politics in Cambridge, University of Plymouth, Hong Kong Polytechnic University, and Dalian Maritime University. His research interests include maritime economics and maritime logistics. He is Editor-in-Chief of *Journal of International of Logistics and Trade* and an Associate Editor of *Transportation Research Part E* and *Journal of Shipping and Trade*.

**Zaili Yang** is a Professor of Maritime Transport at Liverpool John Moores University (LJMU), UK. His research interests are system safety, security and risk-based decision making modelling, especially their applications in marine and supply chain systems. His research findings have been published in more than 170 refereed papers in risk and supply chain areas, including over 80 (60 SCI/SSCI-cited) journal papers. He is an editorial board member of *Transportation Research Part E: Logistics and Transport Review* and an associate editor of *IMA Journal of Management Mathematics*.



## About the Authors

**Hanna Barbara Rasmussen** is a postdoctoral staff at the Centre for Maritime Health and Society, University of Southern Denmark. Trained as a sociologist, in 2013 Dr. Rasmussen defended her PhD within accident prevention in the Danish oil and gas industry. Hanna's research area apart from safety in the oil and gas industries is accident prevention in the fishing and shipping industries and situation awareness in connection to energy efficiency in minor working vessels.

**Zhan Bian** is an Assistant Professor at Capital University of Economics and Business, China. Dr. Bian's research interests are logistics system planning, transportation management, and supply chain design and management. She has published over 15 papers, and secured one project from National Natural Science Foundation of China (NSFC).

**Steve Bonsall** currently retired but is active in nautical associations. He is a member of the Nautical Institute, Honourable Company of Master Mariners and sits on their Education and Training Committee and Technical Committee and Merseyside Master Mariners Committee. He was formally Head of Maritime at Liverpool John Moores University (LJMU).

**Emrah Bulut** is an Associate Professor of Logistics at Yildiz Technical University, Turkey. His research interests include shipping business, forecasting, and decision making. He received his PhD degree on "The Economic Analysis on Ship Investment and Management Strategy of Dry Bulk Shipping" from the Graduate School of Maritime Sciences, Kobe University. Dr. Bulut contributes several studies related to the market entry-exit time on shipping, shipping investment strategy decision and ship valuation. He has published papers in scholarly journals and conferences such as *International Journal of Shipping and Transport Logistics*, *Applied Mathematical Modelling*, *Quality and Quantity*, *Expert Systems with Applications*, and *Applied Soft Computing*.

**Yu-Wang Chen** is currently a Senior Lecturer in Decision Sciences at Alliance Manchester Business School, The University of Manchester, UK. His research interests are mainly in the areas of Decision and Risk Analysis, Operational Research, and Data Analytics. He has published more than 30 refereed articles in leading academic journals, such as *Computers & Operation Research*, *Information Sciences*, *Knowledge-Based Systems*, *EJOR*, and *IEEE T-SMC*, and three book chapters. He also acts as Associate Editor of the *Decision Analytics Journal* (Springer) and Editorial Board Member of *Web Intelligence: An International Journal* and *International Journal of Productivity and Performance Management* (Emerald).

**Okan Duru** is an Assistant Professor of Maritime Studies at Nanyang Technological University Singapore. His major research interests are maritime economics, economic pluralism, maritime policies, ship investment and finance. Dr. Duru received his PhD degree on “The Long-term Econometric Analysis of Dry Bulk Shipping” from the Graduate School of Maritime Sciences, Kobe University. He has published papers in various journals and conferences as well as reviewing papers.

**Hang Fang** is a Logistics Engineer in Dongfeng Peugeot Citroën Automobile Company Ltd. (DPCA), P.R. China. He received his MSc and BSc in Logistics Engineering from Wuhan University of Technology in 2016 and 2014, respectively. His major research interests include risk assessment of maritime transportation, logistics risk modelling, and simulation of logistics systems.

**Min-Ho Ha** is a research fellow at Nanyang Technological University, Singapore. He received his BSc in Shipping Management from Korea Maritime University in 2007, and MSc in Transport & Maritime Management from University of Antwerp, Belgium, in 2009 and in Shipping Management from Korea Maritime University in 2009, respectively, and PhD degree in Transport Logistics from Liverpool John Moores University, UK, in 2017. He has extensive experience on research project bids and management gained from a number of national competitive research projects funded by the Ministry of Oceans and Fisheries, Port Authorities, and Korea Shipping Association in South Korea.

**Zhihong Jin** is a Professor and Dean of College of Transportation Management, Dalian Maritime University, China. Prof. Jin’s research interests are logistics system planning and management, transportation planning and management technology, and supply chain design and management. Professor Jin has published four books and more than 160 papers, and obtained five projects from National Natural Science Foundation of China (NSFC), seven projects granted by Ministry of Education of China, Ministry of Transport of China, and Liaoning Province, and two international cooperation projects. He is a member of Teaching Guiding Committee of Ministry of Education, China. He is an editorial board member of

*International Journal of Shipping and Transport Logistics* and Associate Editor-in-Chief of *Journal of Dalian Maritime University*.

**Na Li** is an Assistant Professor at Transportation Management College, Dalian Maritime University, China, and a Visiting Scholar at Maritime Institute, Strome College of Business in Old Dominion University, USA. Dr. Li's research interests are container terminal operation and optimization. She has published some papers about quay crane scheduling, berth allocation, and truck appointments. She has secured four projects from Ministry of Education of China and Liaoning Province.

**Cheng-Wei Lin** received his MSc and PhD degrees in traffic and transportation management from National Chiao Tung University, Taiwan, in 1994 and 2004, respectively. Since 2004, he has been affiliated with Department of Logistics and Shipping Management, Kainan University, Taiwan. Before joining Kainan University, he was a research fellow in the Energy Research Group at National Chiao Tung University. His current research interests include multiple criteria decision analysis, fuzzy set theory, rough set theory, maritime policy and management, logistic management, and so on.

**Marie Lützen** has many years of experience within the areas of maritime transport and technology. Dr. Lützen has an education as master mariner (1989), naval architect (1998) and has a PhD (2002) in Naval Architecture and Ocean Engineering from The Technical University of Denmark. Marie has a large experience – both practical and theoretical – in ship operation and maritime technology and has very broad knowledge of the maritime sector. She has participated in several projects economically supported and funded by the industry, the government, and private foundations.

**Feng Ma** is an Associate Professor in Intelligent Transport System Research Centre, National Engineering Research Centre of Water Transportation Safety (WTS), Wuhan University of Technology, P. R. China. His research interests are mainly in the areas of maritime safety, artificial intelligence, and unmanned surface vessel. He has published over ten research articles in leading journals, such as *Transportation Research Part C: Emerging Technologies*, *Reliability Engineering and System Safety*, and *Ocean Engineering*.

**Lefteris Maistralis** is currently serving in the Oil and Gas Industry heading Ocean Rig's, QHSE's department, system safety, and risk-based decision-making processes for both offshore and onshore operations. Dr. Maistralis was previously serving as Director of Europe/Middle East/Africa for American Bureau of Shipping (ABS) Nautical Systems Operations as well as Head of Europe for Risk and Reliability Services for ABS consulting. Graduated as a Naval Architect/Marine Engineer, Lefteris held various technical positions in the maritime industry.

**Adolf K.Y. Ng** is a Professor of Transportation and Supply Chain Management at the Asper School of Business of the University of Manitoba (Canada). He is also the Director of the Transport Institute of the University of Manitoba. He obtained his DPhil from University of Oxford (UK), and excels in the research and teaching of maritime transportation management and geography, climate adaptation planning and management, and global supply chains. He is the Associate Editor of *Maritime Policy & Management* and the Co-editor of *Journal of Transport Literature*.

**John Psarras** is a Professor and Director of the Decision Support Systems (DSS) Laboratory of the School of Electrical and Computer Engineering of the National Technical University of Athens, Greece. His research interests focus on the area of decision support systems with emphasis on the management of energy, environment, and information systems. He has more than 35 years of experience in managerial, consulting, and technical positions in the energy sector. He has been Team Coordinator in complex, multinational research, and development projects funded by the EC in the areas of energy policy and markets, clean energy technologies, capacity building and training, decision support systems, and project and programme development and management. He has extensive experience in networking activities and in facilitation of international co-operation, acquired through the management of multi-cultural teams in the frame of multi-country projects and in communication and collaboration with high-level EC officials. He has published more than 200 papers in international journals and conference proceedings.

**Zhuohua Qu** is a Senior Lecturer in Liverpool Business School at Liverpool John Moore University, UK. Dr. Qu is specialized in quality control and process excellence of logistics systems. She has an expertise in both experimental studies and modelling over different supply chains systems including food, energy and healthcare, etc. She has published more than ten academic papers and two PhD students under her direct supervision.

**Jingzheng Ren** is an Assistant Professor of Operations Research of The Hong Kong Polytechnic University and an honorary Associate Professor of Energy Strategic Management at the University of Southern Denmark. Dr. Ren also serves as the Associate Editor of SCI-indexed journal – *Journal of Renewable and Sustainable Energy*, Associate Editor of *Renewable Energy & Sustainable Development*, and Guest Editor of several leading SCI-indexed international Journals. He has also co-authored more than 70 papers in the leading refereed journals, and many of his papers have been identified and highlighted as the Key Scientific Article contributing to the excellence in energy research.

**Sung-Ho Shin** holds a PhD degree from Department of Logistics and Maritime Studies, The Hong Kong Polytechnic University, Hong Kong China. He has a research experience involving in various governmental projects at the Korea Maritime Institute (KMI), which is a government think-tank specializing in the area of

shipping, ports, and marine issues in Korea. His research interests are in maritime transport and logistics, ship accidents, and risk analysis.

**Eleftherios Siskos** is a Chemical Engineer, and in the final stage of his PhD candidature in the Decision Support Systems Laboratory of the School of Electrical and Computer Engineering of the National Technical University of Athens. Through his work, he has gained experience in modelling and solving real-world optimization problems and in simulating and evaluating risky decisions under uncertainty. His research interests fall into the areas of multi-criteria decision analysis, decision support systems, multi-objective mathematical programming, and robustness analysis of forecasting and decision models. Eleftherios has significant experience in e-government, energy planning, climate policy making, and environmental management towards sustainable development. He has published more than 25 papers in international journals, book chapters, and conference proceedings.

**Dimitrios I. Stavrou** is a superintendent engineer in a shipping company. Dr. Stavrou was retired from the Hellenic Navy as a Lieut. Commander Officer after his 23-year service. He is a Naval Architecture and Marine Engineer of the National Technical University of Athens (NTUA), Greece. His field of expertise includes maritime safety and security, risk analysis and assessment, human factor, multi-criteria analysis, and decision support systems. He is the author of more than 20 technical papers for journals and international conferences. For his PhD studies, he was supported by the “IKY fellowships of excellence for postgraduate studies in Greece-Siemens program”.

**Nikolaos P. Ventikos** is an Associate Professor in the Laboratory for Maritime Transport of the School of Naval Architecture and Marine Engineering at the National Technical University of Athens (NTUA), Greece. Dr. Ventikos’s expertise lies with marine safety; risk engineering; (oil) marine pollution; human factors; crew-centered design; salvage engineering; maritime security; lifecycle analysis and design; port operations; ship recycling; maritime sustainability; ship-generated waste management, blue growth, and statistical/probabilistic modelling. Nikolaos has published his work in peer-reviewed journals and to more than 100 conferences and symposia.

**Chengpeng Wan** is a joint PhD candidate between Wuhan University of Technology, China, and Liverpool John Moores University (LJMU), UK. He is currently doing research on the risk assessment of container maritime logistics. He received his bachelor’s degree in Marine Engineering from Wuhan University of Technology in 2012. Wan’s major research interests include performance evaluation, uncertainty treatment in risk modelling and assessment, risk-based multiple criteria decision making, and resilience management of transportation systems.

**Jin Wang** is a Professor of Marine Technology at Liverpool John Moores University (LJMU), UK. Following just less than five years' research as a Research Associate at Newcastle University, UK, he joined LJMU as a Lecturer in 1995, and was promoted as Reader in Marine Engineering and Professor of Marine Technology in 1999 and 2002, respectively. He has been involved in safety and reliability research of large engineering systems with significant financial support from the UK research councils, EU, etc.

**Ying Wang** is an Assistant Professor in the School of Economics and Administration at the Yantai University, China. She received her ME and PhD in the Graduate School of Logistics at the Incheon National University, South Korea, in 2012 and 2015, respectively. Ying's specific academic field is maritime transportation management, fuzzy sets theory, decision science, and forecasting issues. She has published a lot of research articles in international academic journals such as *Tourism Management*, *Journal of Air Transport Management*, *Transport Policy*, *Maritime Policy & Management*, and *Maritime Economics and Logistics*.

**Qi Xu** is a Lecturer in College of Transportation Management, Dalian Maritime University, China. Dr. Xu's research interests are container multimodal transport system optimization, logistics system optimization and simulation, and supply chain design and management. She has published more than ten papers related to her research interests, and secured three projects which are granted by the National Natural Science Foundation of China (NSFC), Natural Science Foundation of Liaoning Province in China, and Research Foundation of Post Doctor in China.

**Gi-Tae Yeo** is a Professor at the Graduate School of Logistics in the Incheon National University, South Korea. He obtained his PhD in Shipping and Logistics from University of Plymouth, UK. He was an Editor-in-Chief of the *Asian Journal of Shipping Logistics*. He is the President of Korean Association of Shipping and Logistics and Dean of Graduate School of Logistics in Incheon National University. He has completed supervision of 50 master/PhD researchers in research areas of maritime economics and logistics.

**Di Zhang** is the Vice Director of and an Associate Professor at National Engineering Research Center for Water Transport Safety, Wuhan University of Technology (WUT), China. He received his PhD in Vehicle Operation Engineering from WUT in 2011. With the financial support from the China Scholarship Council, he was a full-time researcher at Liverpool John Moores University from October 2010 to September 2011. Di's major research interests include risk assessment and decision science applied in marine systems. He has authored three book chapters, 25 refereed journal papers, and over 30 refereed conference papers. He is an associate fellow of Royal Institute of Navigation.

# Contributors

**Zhan Bian** College of Business Administration, Capital University of Economics and Business, Beijing, China

**Stephen Bonsall** School of Engineering, Liverpool John Moores University, Liverpool, UK

**Emrah Bulut** Department of Business Administration, Yildiz Technical University, Istanbul, Turkey

**Yu-Wang Chen** Decision and Cognitive Sciences Research Centre, The University of Manchester, Manchester, UK

**Okan Duru** School of Civil and Environmental Engineering, Nanyang Technological University, Singapore, Singapore

**Hang Fang** National Engineering Research Center for Water Transport Safety (WTSC), Wuhan University of Technology, Wuhan, China

**Min-Ho Ha** Liverpool Logistics Offshore and Marine Research Institute (LOOM), Liverpool John Moores University, Liverpool, UK

**Zhihong Jin** College of Transportation Management, Dalian Maritime University, Dalian, China

**Paul Tae-Woo Lee** Ocean College, Zhejiang University, Zhoushan, Zhejiang Province, China

**Na Li** College of Transportation Management, Dalian Maritime University, Dalian, China

**Cheng-Wei Lin** Department of Logistics and Shipping Management, Kainan University, Taoyuan City, Taiwan

**Marie Lützen** Mechanical Engineering, Department of Technology and Innovation, University of Southern Denmark, Odense, Denmark

**Feng Ma** Intelligent Transport System Research Center, Wuhan University of Technology, Wuhan, People's Republic of China

National Engineering Research Center of Water Transportation Safety (WTS), Wuhan, People's Republic of China

**Lefteris Maistralis** Risk & Reliability Services, ABS Maritime Services (Hellas) LLC, Piraeus, Greece

**Adolf K.Y. Ng** Department of Supply Chain Management, Asper School of Business, University of Manitoba, Winnipeg, MB, Canada

Transport Institute, Asper School of Business, University of Manitoba, Winnipeg, MB, Canada

**John E. Psarras** School of Electrical and Computer Engineering, National Technical University of Athens, Athens, Greece

**Qi Xu** College of Transportation Management, Dalian Maritime University, Dalian, China

**Zhuohua Qu** Liverpool Business School, Liverpool John Moores University, Liverpool, UK

**Hanna Barbara Rasmussen** Centre of Maritime Health and Society, University of Southern Denmark, Odense, Denmark

**Jingzheng Ren** Department of Industrial and Systems Engineering, The Hong Kong Polytechnic University, Hong Kong, SAR, China

**Sung-Ho Shin** Department of Logistics and Maritime Studies, The Hong Kong Polytechnic University, Kowloon, SAR, China

**Eleftherios Y. Siskos** School of Electrical and Computer Engineering, National Technical University of Athens, Athens, Greece

**Dimitrios I. Stavrou** School of Naval Architecture and Marine Engineering, National Technical University of Athens, Athens, Greece

**Nikolaos P. Ventikos** School of Naval Architecture and Marine Engineering, National Technical University of Athens, Athens, Greece

**Chengpeng Wan** Intelligent Transportation Systems Research Center (ITSC), Wuhan University of Technology, Wuhan, China

National Engineering Research Center for Water Transport Safety (WTSC), Wuhan University of Technology, Wuhan, China

Liverpool Logistics, Offshore and Marine (LOOM) Research Institute, Liverpool John Moores University, Liverpool, UK

**Jin Wang** School of Engineering, Liverpool John Moores University, Liverpool, UK



**Ying Wang** School of Economics and Management, Yantai University, Yantai, China

**Zaili Yang** Liverpool Logistics Offshore and Marine Research Institute (LOOM), Liverpool John Moores University, Liverpool, UK

School of Engineering, Liverpool John Moores University, Liverpool, UK

**Gi-Tae Yeo** Graduate School of Logistics, Incheon National University, Incheon, South Korea

**Di Zhang** Intelligent Transportation Systems Research Center (ITSC), Wuhan University of Technology, Wuhan, China

National Engineering Research Center for Water Transport Safety (WTSC), Wuhan University of Technology, Wuhan, China

# Chapter 1

## Introduction

**Paul Tae-Woo Lee and Zaili Yang**

After a careful literature survey of the publications on Multi-Criteria Decision Making (MCDM) (e.g., Chen and Hwang 1992; Figueira et al. 2005; Hwang and Masud 1979; Hwang and Yoon 1981; Lai and Hwang 1994; Tanino et al. 2003; Zopounidis and Pardalos 2010), we found that few books have been published to address the theoretical demands on the use of advanced survey techniques and MCDM methods in a complementary way. Furthermore, there are increasing practical concerns on the scanty real cases of using MCDM methods in shipping, port, and logistics, available from the International Series in Operations Research and Business Management by Springer, and/or other sources/publishers such as Ishizaka and Nemery (2013), Triantaphyllou (2000) and Tzeng and Huang (2011). To fulfill this gap, we have edited this book entitled Multi-Criteria Decision Making in Maritime Studies and Logistics, which has peculiar advantages and characteristics, demonstrated by a few highlights and research challenges as follows.

- This book applies MCDM to real case studies in a wide range of areas relating to the maritime subject including shipping, port, maritime logistics, cruise ports, waterfront developments, and shipping finance, etc. In such areas, researchers, students and industrialists, in general, felt struggling to apply MCDM to find the solutions to their real problems in practice.
- More than four thousand papers involving MCDM methods have been published in international journals since 2000, according to Web of Science. However to present the most important and concise information in these journal papers, their

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P.T.-W. Lee (✉)

Ocean College, Zhejiang University, Zhoushan, Zhejiang Province, China  
e-mail: [paultaewoo.lee@zju.edu.cn](mailto:paultaewoo.lee@zju.edu.cn)

Z. Yang

Liverpool Logistics, Offshore and Marine Research Institute (LOOM), Liverpool John Moores University, Liverpool, UK

© Springer International Publishing AG 2018

P.T.-W. Lee, Z. Yang (eds.), *Multi-Criteria Decision Making in Maritime Studies and Logistics*, International Series in Operations Research & Management Science 260, DOI 10.1007/978-3-319-62338-2\_1

authors do not often describe the calculation processes of using the MCDM methods, leading to limited access to the relevant detailed information by students and early stage researchers. This book having a focus on the in-depth step-by-step applications of the most popular MDCM methodologies will be able to address this challenge.

- Our teaching experience confirms that students can easily learn the principles and theoretical backgrounds of MCDM but feel struggling to apply them to real cases, because the applications of MCDM require well designed questionnaires to collect data from respondents. However there are few publications, showing real samples of the questionnaires applied in solving MCDM problems. This book discloses some samples of the questionnaires with reference to the applications of MCDM to real cases.
- The real cases described in this book also address the emerging issues in the maritime context such as green shipping, port, and logistics as well as security and safety issues, revealing new hybrid MDCM solutions in complex dynamic decision making environments.

This book brings together an eclectic collection of twelve chapters which seek to respond to the above challenges. The first contribution by Zhuohua Qu, Chengpeng Wan, Zaili Yang, and Paul Tae-Woo Lee (Chap. 2) is an overview of major MCDM techniques. This chapter describes the detailed mathematical steps of well-established MCDM methodologies such as Analytic Hierarchy Process (AHP), TOPSIS, VIKOR, ELECTRE, and PROMETHEE in order to provide a holistic knowledge. It also analyses the advantages and disadvantages of the methods so as to serve as a foundation to their applications in the ensuing chapters.

Recognizing that AHP is very functional and popular in both academia and professional life, Emrah Bulut and Okan Duru (Chap. 3) claim that there is various biases and misuse of the method due to lack of the full understanding of its comprehensive theoretical basis. Their work discusses, first, the theory of AHP in detail with references to the strong assumptions inherently adjunct to the method and their practical impacts on the AHP analysis. Secondly, it investigates a fuzzy AHP (FAHP) approach and its capability and rationale in dealing with decision problems of ambiguous information. Last, empirical applications including dry port location and shipping asset selection have been conducted to demonstrate their feasibility and to provide effective solutions to maritime and logistics problems.

Green shipping has become a focal issue aiming to mitigate the negative environmental impacts caused by maritime transportation in conjunction with the effort from the International Maritime Organization (IMO). Chapter 4 by Jingzheng Ren, Marie Lützen, and Hanna Barbara Rasmussen proposes a generic methodology to identify the key factors influencing green shipping and to establish an evaluation system for the assessment of shipping greenness. The authors employ Analytic Network Process (ANP) to determine the relative importance of the identified factors in green shipping with the consideration of their interdependences and interactions for realizing precise evaluation of shipping greenness. In addition, Chap. 4 adopts Interpretative Structuring Modeling (ISM) to analyze the cause-

effect relationships among the measures of and solutions to the greenness of shipping. Consequently, it contributes to analyzing the influential factors of green shipping and studying the strategic measures for enhancing the greenness of shipping in a hybrid approach.

Chapter 5 by Zaili Yang, Lefteris Mastralis, Stephen Bonsall, and Jin Wang proposes a new function of fuzzy Evidential Reasoning (ER) to improve the vessel selection process in which multiple criteria with insufficient and ambiguous information are evaluated and synthesised. By doing so, a numerical case study of selecting an oil tanker based on a voyage charter party is presented to demonstrate the proposed method. Chapter 5 contributes to overcoming the difficulty and complexity in selecting vessels that the stakeholders of conflicting interests encounter, to helping analysts or decision makers derive rational decisions from uncertain and incomplete data contained in different quantitative and qualitative forms. In the decision making process, the Window-based software tool called Intelligent Decision System (IDS) via ER (Yang and Xu 2000) is used to build up the model, define alternatives and criteria, and perform different assessments according to the decision makers' requirements.

Feng Ma and Yu-wang Chen propose, in Chap. 6, a novel methodology by using an Artificial Potential Field (APF) model and the ER approach to estimate the collision probabilities of monitoring targets for coastal radar surveillance. Initially, the probability of a monitoring target being a real moving vessel is estimated using the records of manual operations and the ER rule. Subsequently, the bridges, piers and other encountering vessels in a waterway are characterized as collision potential fields using an APF model. As a result, the positional collision potential of any monitoring vessel can be obtained through overlapping all the collision potential fields together. The probabilities of authenticity and the collision potential are further formulated as two pieces of evidence on which the Dempster's rule of combination is used to reason the collision probability of a monitoring target. The vessels associated with high collision probabilities can be highlighted for supervisors' decision on risk avoidance, as they potentially pose high risks to safety.

Based on the literature review of port performance evaluation and brainstorming with domain experts, Chap. 7 by Chengpeng Wan, Di Zhang, and Hang Fang attempts to develop the inland port performance assessment model (IPPAM) using AHP and ER and a utility function. IPPAM is a dynamic complex system involving many indicators from four main perspectives, namely, infrastructure, operations and management, financial status, and development potential with a case study by evaluating the performance of the Port of Wuhan in China from 2007 to 2013. This chapter contributes to developing a hierarchical model for the evaluation of inland port performance by using AHP and ER in a complementary way in which AHP is employed to calculate the relative importance of the relevant qualitative and quantitative criteria, while ER is hired to deal with synthesis in order to achieve the estimation of inland port performance. The novel model and flexible method presented in this chapter could be applied for evaluating performance of